United Way of the Greater Chippewa Valley Strategic Plan – July 1, 2019 through June 30, 2022 Board approved June 21, 2019

Mission: We improve lives and build stronger Chippewa Valley communities by bringing resources together to advance the common good.

Vision: We will make an impact on complex problems - reducing need and increasing quality of life.

Values : In the community and with one another we are **united** by being Responsible, Collaborative, Trustworthy, and Solutions-oriented.

Goal One: Increase our Impact

United Way will achieve measurable impact on issues important to the community:

- Mental health of Chippewa Valley residents will improve through prevention and intervention programs.
- Children in the Chippewa Valley will enter school ready to succeed.
- Chippewa Valley residents will achieve self-sufficiency, supported by training for employment and in personal money management skills.
- Chippewa Valley residents will have access to food, shelter and medical care in their time of need.

Goal One Strategies

- 1. Assess and prioritize community needs; employing best practices
- 2. Optimize resource across United Way's internal operations and external partnerships
- 3. Lead and support efficient and effective collaboration with and among community partners.

Goal Two: Increase our Resources

United Way will inspire, motivate and facilitate many donations of time, talent and finances. Donors will be confident that their gifts make a meaningful and measurable impact.

Goal Two Strategies

- 1. Build and use online donation platform
- 2. Grow the number of individual donors
- 3. Grow the number of employer campaigns
- 4. Increase employee participation in existing campaigns
- 5. Direct and strengthen the choice between Impact Areas for donors who want to focus their gifts of time and money
- 6. Value each donation and express gratitude

Goal Three: Strengthen our Core

United Way's staff and volunteers will have the skills, knowledge and resources necessary to maximize organizational effectiveness and achieve strategic goals.

Goal Three Strategies

- 1. Foster a culture of empowerment
- 2. Foster a work environment where United Way staff can excel
- 3. Engage a strong board
- 4. Cultivate good governance and stewardship
- 5. Exercise sound and transparent financial management, reporting and auditing

Goal Four: Strengthen our Community Presence

United Way will be known as a vital resource in advancing the common good.

Goal Four Strategies

- 1. Gather and tell stories highlighting United Way's value
- 2. Gather and tell stories highlighting the synergistic impact that grows from coordinated efforts in health, education and financial stability
- 3. Use the most effective methods and channels to share inspiring United Way value stories, accurate outcome data, United Way financials, and who our leaders are.
- 4. Improve Social Media presence sharing inspiring United Way value stories and accurate impact data
- 5. Improve website as tool for up-to-date stories, outcome data, United Way financials, and information on staff and volunteer leaders